



APPROVED SERVICE DELIVERY AND BUDGET
IMPLEMENTATION PLAN
2018/2019 FINANCIAL YEAR

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1. APROVAL BY THE MAYOR

The MFMA enjoins the municipality to develop the Service Delivery and Budget Implementation Plan (SDBIP) as a form of a contract between the municipality and the community. The SDBIP becomes an action plan to implement both the IDP and the Budget.

Out of the Woodridge Palms' Strategic Planning Session, we have deliberated on the New Vision and Mission of the Municipality, which adds further impetus on our resolve to accelerate service delivery. We have also reflected on the Strategies and enabling tools such as policies and by-laws. As part of this SDBIP, we will be promulgating our by-laws and review the Policies to be in line with the current governance environment.

We have now broken the priorities in the 2018/2019 IDP into key performance indicators and targets in order to enable the community of Kgetleng Rivier to hold councilors and municipal employees accountable.

The SDBIP further formalize and strengthens the relationship between council and the administration because it provides the council with a mechanism to monitor and evaluate the performance of the administration. As council we are in a better position to know as to, what will the administration do, when, how and where. With this information councilor are able to commit to realistic and achievable deliverables, instead of making false promises.

As part of the improvement plan, we will be establishing the performance appraisal committee and agree with the MM to have regular performance appraisals with Directors. Similarly, we will align the Technical SDBIP, with the agenda of different portfolio committees in order to make sure that they are able to play a meaningful oversight on the objectives and target we set for each department.

The SDBIP will also be used to prepare both the Monthly Budget Statement and the Quarterly Reports for Council.

As per Municipal Finance Management Act section 69 [3] a. I therefore append my signature to approve the 2018/2019 Service Delivery and Budget Implementation Plan for implementation.

Signed by the Mayor

Cllr O.K Medupe

Date

2. INTRODUCTION


The Kgetlengrivier local Municipality, hereinafter referred to as KRLM, in execution of its constitutional mandate, with particular reference to the objects and developmental duties of local government as outlined in Section 152 of the constitution of the republic of South Africa, has prepared a Service Delivery and Budget Implementation Plan for the financial year 2018/19, fulfilling the dictates of section 53 of the Municipal Finance Management Act as pertains to the Service Delivery Implementation Plan.






2.1. *A number of salient pieces of information in the plan are the following:*

- The plan has taken substantive cognizance of the government's program of action
- The plan incorporates the 12 outcomes adopted at the cabinet Lekgotla held from 20-22 January 2010, the 12 outcomes are the following:
 -  Improved quality of education
 -  A long and healthy life for all South Africans
 -  All people in South Africa are and feel safe
 -  Decent employment through inclusive economic growth
 -  A skilled and capable workforce to support an inclusive growth path
 -  An efficient, competitive and responsive economic infrastructure network
 -  Vibrant, equitable and sustainable rural communities with food security for all
 -  Sustainable, human settlements and improved quality of household life
 -  A responsive, accountable, effective and efficient local government system
 -  Environmental assets and natural resources that are well protected and continuously enhanced
 -  Create a better South Africa and contribute to a better and safer Africa and world
 -  An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship

By necessity, in relation to the 12 outcomes, the Service Delivery and Budget Implementation Plan places much focus on outcome 9 which indicates the direction towards the creation of a responsive, accountable, effective and efficient local government system.

The Service Delivery and Budget Implementation Plan are also aligned to the Medium Term Strategic Framework arising from vision 2025 which outlines the following priorities;




-  Speeding up growth and transform the economy to create decent work and sustainable livelihoods

-  Massive programmes to build economic and social infrastructure
-  Comprehensive rural development strategy linked to land and agrarian reform and food security
-  Strengthen the skills and human resources base
-  Improve the health profile of all South Africans
-  Intensify the fight against crime and corruption
-  Build cohesive, caring and sustainable communities
-  Pursuing African advancement and enhanced international cooperation
-  Sustainable
-  Building a developmental state including improvement of public service and strengthening public service institutions

Cognizance is also given to the government's five key priorities, viz, education, health, jobs, rural development and safety

The SDBIP will be complemented by signed performance agreements for all senior managers, middle managers, and a concerted effort to cascade the culture of performance management to all levels of the municipality will be pursued.

The SDBIP is also informed in its intent and practice by government's approach to improving government's performance, such an approach is guided by a number of imperatives as follows:

-  The need for prioritization
-  Outcomes based planning
-  Performance management with a focus on a few priorities

2.2. PROVINCIAL PRIORITIES

It is imperative that the IDP align with provincial pillars, which aim on improving the economic outlook of the province and improve service delivery within the communities. Taking cognizance of the 5 pillars identified by the provincial administration the municipality will align its strategic objectives with that of the province.

The Rebranding, Reposition and renewal vision presents opportunity for the province to develop strategies to address challenges identified. The collaboration between provincial departments with municipality is very important in order to ensure all programmes are aligned and budgeted. Constant feedback is also encouraged in order to FastTrack service delivery and economic development. It is important for the municipality to align its programmes with the Provincial pillars.



3. LEGAL CONTEXT

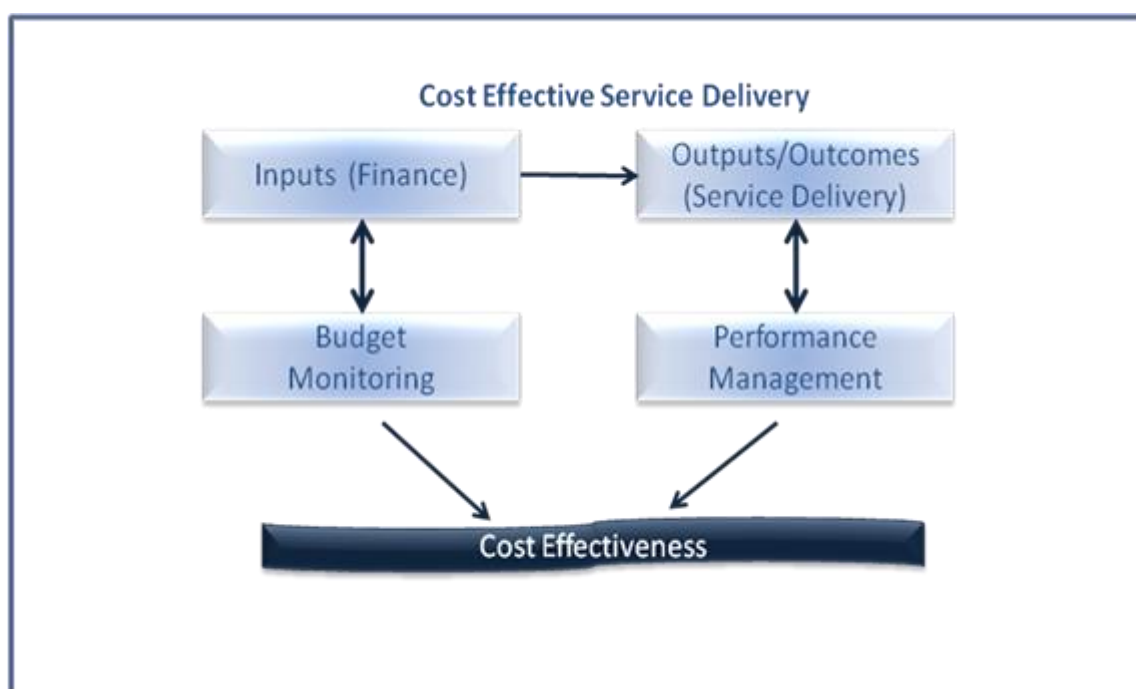
In pursuit of the municipality's constitutional duty to "provide democratic and accountable government", the Municipal Finance Management Act dictates the formulation and adoption of a Service Delivery and Budget Implementation Plan which means a detailed plan approved by the mayor of a municipality in terms of section 53 (i) (c)(ii) for implementation the municipality's delivery of municipal services and its annual budget and which must indicate the following:

- (a) Projection for each month of
 - (i) Revenue to be collected by source, and
 - (ii) Operational and capital budget by source, and
- (b) Service Delivery targets and performance indicators for each quarter
- (c) Any other matters that may be prescribed

Section 1 of the MFMA defines a “Vote” as

- (a) One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality, and
- (b) Which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

The SDBIP is the formal link between Organizational performance and the budget. It also provides a means to measure cost effective service delivery by linking the inputs (financial, human, and material resources used for the development intervention) and budget to the service outputs (products, capital goods and services which result from a development intervention) and outcomes (likely or achieved short term and medium term effect from an interventions outputs. Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery which is very important in light of the ever dwindling resources for development as opposed to ever increasing needs in this regard.



Chapter 7 and 8 of the MFMA indicates the process of approving the SDBIP. Chapter 8 describes how the Accounting officer must submit a draft of the SDBIP to the mayor within 14 days of the budget being approved as well as drafts of the annual performance agreements required by the Municipal Systems Act. Chapter 7 of the MFMA requires the mayor to “take all reasonable steps” to ensure that the SDBIP is approved.

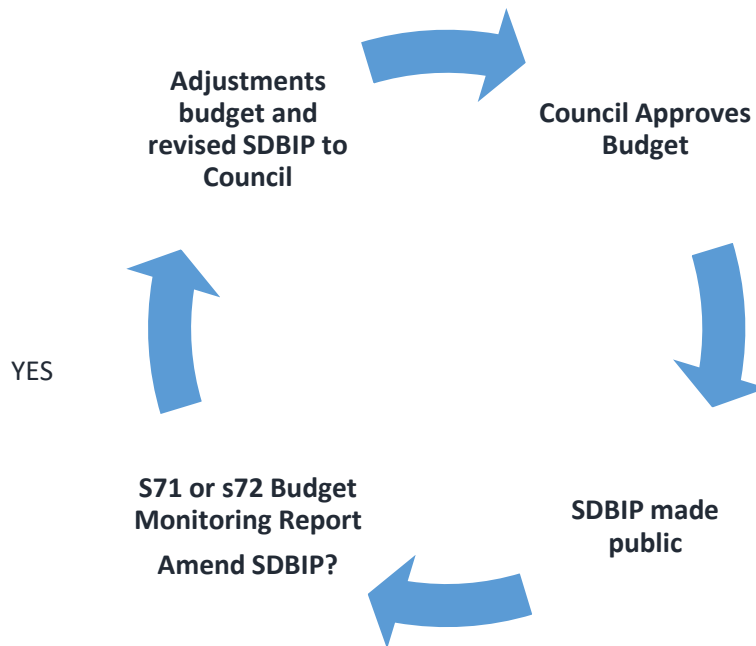
National Treasury MFMA Circular 55 requires that municipalities should submit and table a SDBIP together with Budget and IDP.

Section 54 sets out the responsibilities of the Mayor with regard to budgeting control and the early identification of financial problems. When a budget monitoring report is received in line with section 71 and 72 of the MFMA, the Mayor must ascertain whether the budget is being implemented in accordance with the SDBIP. In the event that a decision to amend the SDBIP is taken, any revision to the targets and performance indicators must be made with the approval of council following an adjustment budget.

The revised SDBIP must be properly made available to the public.

The diagram below represents the process.

The SDBIP Feedback Mechanism (s54)



4. THE COMPONENTS OF SDBIP

The necessary components of SDBIP are;

- Top Layer [Quarterly Projection of Service Delivery]
- Monthly Projections of revenue to be collected by each Vote
- Monthly Expenditure [Operating and Capital] and Revenue for each vote
- IDP [MIG] Projects 2017/2018, 18/19 and 19/20 Financial year

The SDBIP is a formal link between the Integrated Development Plan and Budget. It also provides a means to measure cost effective service delivery by linking inputs- the budget- to the service outputs and outcomes. Budgetary control and performance monitoring combine to measure the cost effectiveness of service delivery.

5. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The 2018/2019 SDBIP facilitates the monitoring and evaluation process of the municipality in that service delivery targets and performance areas are broken down into specific and measurable quarterly deliverables. It is a municipal wide plan that seeks to give the entire Kgetleng Rivier communities an outline of what we will be doing in the entire financial year, utilizing all resources.

Each Directorate has to provide quarterly targets so that performance can be monitored throughout the year. The performance contracts entered by respective directors and Municipal Manager must contain these targets. These targets cannot be changed during the year unless Council approves such changes.

The Top layer SDBIP will reflect the municipality's objectives, performance indicators and targets in line with the Key Performance Indicators as prescribed.

- Key Performance Area 1- Basic Service Delivery and Infrastructure Development
- Key Performance Area 2- Municipal Transformation and Organizational Development
- Key Performance Area 3- Municipal Financial Viability and Management
- Key Performance Area 4- Local Economic Development
- Key Performance Area 5- Spatial Rational
- Key Performance Area 6- Good Governance and Public Participation

ANNEXURE A

BASIC SERVICE DELIVERY AND INFRASTRUCTURE

KPA 1	BASIC SERVICE DELIVERY AND INFRASTRUCTURE											
STRATEGIC GOAL	TO PROVIDE SUSTAINABLE SERVICES TO THE COMMUNITIES											
STRATEGIC OBJECTIVE	STATUS QUO	BASELINE	WARD	PERFORMANCE OBJECTIVE	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
								Q 1	Q 2	Q 3	Q 4	
Access to water	Inadequate water supply	60 households	Ward 4	To Provide 60 Households with access to water	Number of households provided with yard connection by March 2019	60 households Provided with yard connection by March 2019	R 1,000,000.00	Appointment of service provider	Reticulation of 60 households	60 households Provided with yard connection		Progress report/Completion certificate/Photos/SLA
	Inadequate water supply	1ML steel reservoir in Borolelo	Ward 2	To increase water storage capacity by 1megalitre	Percentage completion of the 1mega litre Steel Reservoir in Borolelo by April 2019	100% completion of the 1ML steel reservoir by April 2019	R 4,309,200.00	Appointment of service provider	50% of 1 ML steel reservoir completed	100% completion of the 1ML steel reservoir		Progress report/Completion certificate/Photos/SLA
	Inadequate	Bulk water supply,	Ward 2	To improve the	Percentage completion	100% completion of the	R 7,000,000.00	Appointment of service	Site establishment and	50% completion of the	100% complete 100%	Progress Report/Completion

	water supply	distribution and refurbishment of Swaruggens Sewer Treatment Plant		operational efficiency and capacity of the Swaruggens Sewer Treatment Plant	n of the Refurbishment of Swaruggens Sewer Treatment Plant by June 2019	Refurbishment of Swaruggens Sewer Treatment Plant by June 2019		providers	construction	Refurbishment of Swaruggens Sewer Treatment Plant	completion of the Refurbishment of Swaruggens Sewer Treatment Plant	certificate/Photos/SLA
	Inadequate water supply	1 ML steel reservoir constructed	Reagile Ext 8. Ward 4&5	To increase water storage capacity in Reagile Ext 8	Percentage completion of the Reagile Ext 8 Steel Reservoir by June 2018	100 % completion of the Reagile Ext 8 Steel Reservoir by June 2018	R 9,376,680.00	Appointment of service provider	50 % completion of the Reagile Ext 8 Steel Reservoir	100 % completion of the Reagile Ext 8 Steel Reservoir		Completion Certificate
	Water Shortage	Internal Reticulation Reagile Ext 8. Ward 4&5	Ward 5 Ext 8		5kilometre pipeline constructed by June 2019	5 Kilometre pipeline completed by June 2019		Appointment of service provider	2 Kilometre pipeline completed	5 Kilometre pipeline completed		Completion Certificate

	Pipe bursts and supply interruptions (Old Infrastructure)	Water Treatment plant in place	Ward 3,4,5 & 7 [Koster and Reagile]	To improve the operational efficiency and capacity of the Koster Water Treatment Plant	Percentage completion of the refurbishment of the Koster WTP	100% completion of the refurbishment of the Koster WTP by June 2018	R8.3 m		50% of refurbishment completed		100% of refurbishment completed	progress report/completion certificate
	Inadequate water supply	Existing Boreholes	Ward 8	Increase bulk supply of water in Derby	Number of New Boreholes drilled and equipped in Derby by June 2019	5 Boreholes drilled and equipped in Derby by June 2019	R 2.56m	Appointment of the contractors	Drilled boreholes	Equipment of boreholes	Project hand Over	Completion Certificate
	Inadequate water supply	Swartrugens Dam	Ward 8	Increase bulk supply of water in Swartrugens	Number of New Boreholes drilled and equipped in Swartrugens by	10 Boreholes drilled and equipped in Swartrugens by	R 9.55 m	Appointment of the contractors	Drilled boreholes	Equipment of boreholes	Project hand Over	Completion Certificate

					June 2019	June 2019						
	Aged Pump Station	Existing Pump Stations	Ward 1 and 2 (Borolelo and Swartrug gens)	Increase the operational efficiency of the pump stations	Percentage Completion of the refurbishment of the Pump Stations by end June 2019	100 % Completion of the refurbishment of the Pump Stations by end June 2019	R7m	Appointment of the contractors	50% refurbishment	75 % refurbishment	Project hand Over	Completion Certificate
Access to Roads infrastructure	Most roads in bad/poor conditions	Dirt Roads	All the wards	Improve access to all areas in the municipality	km of roads re-gravel by end June 2019	1km of roads re-gravel by the end of June 2019	R 550 000	Purchase of Material	200m of roads gravel	300m of roads regravell	500m of roads regravell	Invoices / progress report
		2km of road paved	Ward 6	paving	Km of road paved by end of June 2019	2km of road paved by end of June 2019	R10.5m	Appointment letter	Site establishment	Construction	2km of roads paved	Completion certificates
	Most roads in bad/poor conditions	Tarred Roads	Whole Municipality	Patching of potholes	Number of m ² of potholes patched by end march 2019	12 000 m ² of potholes patched by end march 2019.	R600 300	Purchase of Material	3 000 m ² of potholes patched	6 000m ² of potholes patched	3 000 m ² of potholes patched	Invoice/Progress report

	Most of roads signs not visible and damaged .	Over 200 roads signs in place	Whole Municipality	Replacement of roads signs.	Number of roads signs replaced by end march 2019.	70 roads signs replaced by end march 2019.	R85 000	Purchase of Material	35 roads signs replaced	35roads signs replaced		Invoice/Progress report
	Most of roads marking not visible	Over 50 streets marked	Whole Municipality	Road markings	Number of streets marked by end march 2019	30 streets marked by End March 2019	R98 289 ,13	Purchase of Material	15 streets marked	15 streets marked		Invoice/Progress report
Access to Electricity	Most of street lights damaged and not functioning	Over 250 street lights	Whole Municipality	Refurbishment of street lights	Number of street lights refurbished by end March 2018	70 street lights refurbished by end March 2019	R547 071,56	Purchase of Material	35 street lights refurbished	35 street lights refurbished		Invoice/Progress report
	Most of transformers old.	Over 50 Transformers	Ward 2 and 3 [Swartruggens and Koster]	Refurbishment of Transformers	Number of Transformers refurbished by end March 2019	15 Transformers refurbished by end March 2019.	R750 000,00	Purchase of Material	8 Transformers refurbished	7 Transformers refurbished		Invoice/Progress report

	Develop ment of Electricit y master plan	No electricit y master plan	Ward 2 and 3	Develop ment of electricity master plan	Percenta ge Completi on of the develop ment of the Electricit y master plan by end March 2019		R 500 000	Appoint ment service provider	Draft Technical report	Final Technical report		
Access to solid waste	High level of backlogs	Over 14 000 Househol ds	Whole Municipa lity	To improve refuse	Number of refuse bins allocated to househol ds by end June 2019.	2000 refuse bins allocated to househol ds by end June 2019.	R1 000 000	Purchase of 450 refuse bins allocated to househol ds 50 wheel bins allocated to business	Purchas e of 450 refuse bins allocate d to househ olds 50 wheel bins allocate d to business	Purchase of 450 refuse bins allocated to househol ds 50 wheel bins allocated to business	Purchase of 450 refuse bins allocated to househol ds 50 wheel bins allocated to business	Invoice/ Register from households

	All landfill sites not in acceptable standard.	3 Landfill sites in place	Ward 3 Koster, ward 8 Derby, and Ward 1 Rodeon	Improve the management of solid waste in Koster, ward 8 Derby and Rodeon	Number of landfill site rehabilitated by end June 2019	3 Landfill site rehabilitated in Koster, ward 8 Derby and Rodeon by end June 2019	R1 500 000	Acquiring Surveyor through Intergovernmental relations and Cleaning	Fencing all landfill sites	Maintenance	maintenance	Appointment letters/ S.G Diagram/ and Progress Report
Access to parks and cemeteries	Most of municipal cemeteries full.	6 cemeteries in place	Whole Municipality	To provide adequate burial facilities to communities	Percentage completion of the Regional Cemetery by end June 2019.	100 % completion of the construction of the Regional Landfill Site by end June 2019.	R2 000 000	Advertisement to identify suitable land between Koster and Swartruggens	Conduct Environmental studies and Geotechnical studies	completed Conduct Environmental studies and Geotechnical studies	Construction	Appointment Letter/Progress report/completion certificate/Environmental report
	Park fence damaged	1 park in place	Ward 3 Koster	Upgrading of a park	Percentage completion of the fencing of Koster park by end March 2019.	100% of Koster park fenced by end March 2019.	R175 000 00	Purchase of palisade and fencing of Koster park	50% of work completed	50% of work completed	Cleaning and maintenance	Appointment letter/ Progress report/completion certificate

	High number of grave unidentified	Cemeteries in place	Whole municipality	Identification of graves	Number grave plate number purchased in the financial year by end of June 2019	3000 grave plate number purchased in the financial end of June 2019	1 000 000	1500 grave plate number purchased		1500 grave plate number purchased		Proof of purchase
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FINANCIAL VIABILITY

KPA 1	FINANCIAL VIABILITY AND MANAGEMENT											
STRATEGIC GOAL	TO ENSURE SOUND FINANCIAL MANAGEMENT AND VIABILITY											
STRATEGIC OBJECTIVE	STATUS QUO	BASELINE	WARD	PERFORMANCE OBJECTIVE	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
								Q 1	Q 2	Q 3	Q 4	
Legal Compliance and Reporting	Municipality is doing well	12 Budget statements submitted	Head office	Submission of Budget statements	Number of monthly budget statements produced and submitted by end of June 2019	12 monthly budget statements produced and Submitted by the end of June 2019	Own funds	3 monthly budget statements produced and Submitted	3 monthly budget statements produced and Submitted	3 monthly budget statements produced and Submitted	3 monthly budget statements produced and Submitted	Budget statements/ Council Resolution
	Municipality is doing well	12 Bank reconciliation produced	Head office	Signed off Bank reconciliation	Number of bank reconciliation produced and signed off by end June 2019	12 Bank reconciliation produced by end June 2019		3 Bank reconciliation produced	3 Bank reconciliation produced	3 Bank reconciliation produced	3 Bank reconciliation produced	Bank Reconciliation

	Municipal ity is doing well	12 VAT reconcili ation produced	Head office	12 Bank reconcilia tion performe d	Number of VAT reconcilia tion produced by end of June 2019	12 VAT reconcili ation produced by end of June 2019		3 VAT reconcilia tion produced	3 VAT reconcili ation produced	3 VAT reconcili ation produced	3 VAT reconcili ation produced	VAT Reconciliati on
	Municipal ity is doing well	12 monthly salary reconcili ation's performe d	Head office	salary reconcilia tion's performe d	Number of monthly salary reconcilia tion's performe d by end of June 2019	12 monthly salary reconcili ation's performe d by end of June 2019		3 monthly salary reconcilia tion's performe d	3 monthly salary reconcili ation's performe d	3 monthly salary reconcili ation's performe d	3 monthly salary reconcili ation's performe d	Signed salary recons
	Municipal ity is doing well	12 Monthly Payroll reports submitte d	Head office	Submissio n of Monthly Payroll reports	Number of Monthly Payroll reports submitte d to Finance committe e by end of June 2019	12 Monthly Payroll reports submitte d to Finance committ ee by end of June 2019		3Monthly Payroll reports submitte d to Finance committe e	3Monthl y Payroll reports submitte d to Finance committ ee	3Monthl y Payroll reports submitte d to Finance committ ee	3Monthl y Payroll reports submitte d to Finance committ ee	Council Items from Finance committee
	Municipal ity is doing well	2 assets verificati on	Head office	Conduct assets verificatio n	Number of assets verificatio n	2 assets verificati on performe		1 assets verificatio n		1 assets verificati on		Signed assets verification reports

		performed			performed by end of June 2019	d by end of June 2019		performed		performed		
Revenue collection	Municipality not doing well in terms of debt collection	40% collection rate	Head office	Strict implementation of credit control policy	% of recoverable debt collected by end of June 2019	50% of recoverable debt collected in the by end of June 2019	Own funds	Rescancellation of revenue enhancement committee 10% of debt collected	10% of debt collected	10% of debt collected	20% of debt collected	Debtors reconciliations
	Municipality is not writing off irrecoverable debt	Debtors at R169,442 773	Head office	Strict implementation of credit control policy	Number of reports submitted to council of writing off irrecoverable debt	4 Reports		1	1	1	1	Council Resolution
	Implementation plan not in place	Revenue Enhancement Strategy in place	Head Office	Improve collection rate	Percentage completion of the Revenue enhancement strategy	100% completion of the development of the Developed Revenue		Development of Revenue Enhancement Implementation plan				Implementation Plan/Council Resolution

					by End Dec 2018	enhancement strategy by End Dec 2018						
	Financial Recovery Plan not fully implemented	Financial Recovery Plan adopted by Council	Head Office	Improve revenue management	Number Reports submitted to council of the implementation of the Financial Recovery Plan by end June 2019	4 Reports by end June 2019		1 Report	1 Report	1 Report	1 Report	Council Resolution
	Implementation plan not in place	Revenue Enhancement Strategy in place	Head Office	Improve collection rate	Number of Revenue collection report submitted to Council by end June 2019	4 Revenue collection report submitted to Council		1 Revenue collection report submitted Council	1 Revenue collection report submitted to Council	1 Revenue collection report submitted to Council	1 Revenue collection report submitted to Council	Reports
	Valuation Roll exists	VR ends in June 2019	All	Enhance Revenue	Percentage Completion of the	100 % Completion of the Valuation		Call for proposal	Appointment of service provider	Consultations and data gathering	Draft Roll for comment	Certified Valuation Roll

					Valuation Roll by end June 2019	Roll by end June 2019					Completion	
	Municipality not doing well in terms of debt collection	Roadshows conducted	All wards	Awareness creation	Number of roadshows conducted by end June 2019	4 roadshows conducted by end June 2019		1 roadshow conducted by end June 2019	1 roadshow conducted by end June 2019	1 roadshow conducted by end June 2019	1 roadshow conducted by end June 2019	Attendance Registers
	Cash flow problem	Unknown	Whole Municipality	Increase revenue base	% of revenue base increased by end June 2019	20% increase of revenue base by end June 2019		5% increase of revenue base	5% increase of revenue base	5% increase of revenue base	5% increase of revenue base	Report
Provision of free basic services	High number of indigent	3200 Indigent in place	Whole Municipality	Implementation of indigent policy	Number of households registered on the indigent register by the end June 2019	6500 indigent households registered by end June 2019	Own funds	2000 indigent households registered	1500 indigent households registered	1500 indigent households registered	1500 indigent households registered	Indigent Register
	High number of indigent	3200 Indigent in place	Whole Municipality		Number of households	6500 indigent household provide		2000 indigent household provide	1500 indigent household provide	1500 indigent household provide	1500 indigent household provide	Report of free basic services/ind

					provided with access with free basic water by end June 2019	with free water by end June 2019		with free water	with free water	with free water	with free water	igent register	
	High number of indigent	3200 Indigent in place	Whole Municipality		Number of households provided with access with free basic sanitation by end June 2019	6500 with access to free basic sanitation by end June 2019		2000 with access to free basic sanitation	1500 with access to free basic sanitation	1500 with access to free basic sanitation	1500 with access to free basic sanitation	Report of free basic services/indigent register	
	High number of indigent	3200 Indigent in place	Whole Municipality		Number of households provided with access with free basic electricity by end June 2019	6500 with access to free basic electricity by end June 2019		2000 with access to free basic electricity	1500 with access to free basic electricity	1500 with access to free basic electricity	1500 with access to free basic electricity	Report of free basic services/indigent register	

	High number of indigent	3200 Indigent in place	Whole Municipality		Number of households provided with access with free refuse removal by end June 2018	6500 with access to free refuse removal by end June 2019		2000 with access to free refuse removal	1500 with access to free refuse removal	1500 with access to free refuse removal	1500 with access to free refuse removal	Report of free basic services/indigent register
	Functional supply chain management unit	Reports submitted	Head office	Submission of SCM reports over R100 000	Number of SCM awards reports [over R100 000] submitted to National Treasury and Council by June 2019	4 SCM awards produced and submitted to NT and council by June 2019		1SCM awards produced and submitted	1 SCM awards produced and submitted	1 SCM awards produced and submitted	1SCM awards produced and submitted	SCM Reports/Proof of submission
	Functional supply chain management unit	SCM policy and procedure manual in place	Head office	Effective supply chain management unit	Number of SCM policy and procedure manual reviewed	SCM Policy and procedure manual Reviewed by end					SCM Policy and procedure manual reviewed	Policy and Procedure manual/council resolution

					by end June 2019	June 2019						
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INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

KPA 1	INSTITUTIONAL DEVELOPMENT AND TRNSFORMATION											
STRATEGIC GOAL	TO PROVIDE PRUDENT MANAGEMENT AND EFFECTIVE ADMINISTRATION											
STRATEGIC OBJECTIVE	STATUS QUO	BASELINE	WARD	PERFORMANCE OBJECTIVE	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
								Q 1	Q 2	Q 3	Q 4	
Library services	No branding and signage	3 Libraries in place	Ward 2&3	Create easy access on libraries	Number of libraries installed with signage by Dec 2018	3 Libraries installed with signage by Dec 2018	R180 000	Appointment of service provider	Project Completion	.		Completion Certificates
	Low usage of libraries by communities	20 library programmes conducted	Whole municipality	Increase library usage	Number of library programmes conducted by end June 2019	16 library programmes conducted by end June 2019	160.000	6 library programmes conducted	6 library programmes conducted	6 library programmes conducted	6 library programmes conducted	Attendance /Reports and photos
Public Safety	None	24 Roadblocks conducted	Whole municipality	Visible law enforcement	Number of Road blocks conducted by end June 2019	200 days Road blocks conducted by end June 2019	Own funds	50 days Road blocks conducted	50 days Road blocks conducted	50 days Road blocks conducted	50 days Road blocks conducted	Registers/Reports

Vehicle Testing Stations	Closed VTS	2 unused VTS	2&3	Increase revenue through VTS	Number of VTS refurbished in by end June .	2 of VTS refurbished and functional by end June	none	Appointment of Service Provider	Refurbishment and Appointment of personnel	Conclude recruitment process	Functional VTS	Appointment letters/Recruitment process/Report
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KPA 1 INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION												
STRATEGIC GOAL TO PROVIDE PRUDENT MANAGEMENT AND EFFECTIVE ADMINISTRATION												
STRATEGIC OBJECTIVE	STATUS QUO	BASELINE	WARD	PERFORMANCE OBJECTIVE	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
								Q 1	Q 2	Q 3	Q 4	
Human Resource Development	High vacancy rate	45 Employees appointed	Head office	Appointment of staff	Percentage reduction of vacancy rate by end March 2019.	10% vacancy rate reduction by March 2019.	Own Funds	Advertisement and Shortlisting	Interview	Appointments		Advert/Shortlisting Report/Interview report/Appointment Letters
	Non-compliance in terms of EEP	45 Employees appointed	Head office	Implementation of Employment Equity	Number of Employment Equity Reports Submitted to Council by end June 2019	4 Reports Submitted to Council	Own Funds	1 Report	1 Report	1 Report	1 report	Council Minutes

	Lack of funds	10 Officials trained	Head office	Training of officials	Number of officials capacitated in terms of the workplace skills plan by end march 2019.	20 officials capacitated in terms of the workplace skills by end march 2019.	R5 000 000	10 officials capacitated in terms of the workplace skills		10 officials capacitated in terms of the workplace skills		WSP/Training report
	Councillors not trained	None	Head office	Training of Councillors	Number of Councillors capacitated in terms of the workplace skills plan by end march 2019.	15 Councillors capacitated in terms of the workplace skills by end march 2019.			15 Councillors capacitated in terms of the workplace skills			WSP/Training report
	Lack of training initiatives	WSP not submitted	Head Office	Enhance capacity	Timeous submission of the to the Department of Labour by 30 April 2019.	Submission of the WSP to the Department of Labour by 30 th	Own funds				WSP developed and submitted	WSP/proof of submission

						April 2019						
	No-functional LLF	None	Head office	Enhance working relationship	Number of Local Labour Forum reports submitted to Council by end June 2019	4 Reports of Local Labour Forum submitted to Council by end June 2019	Own funds	1 Report on Local Labour Forum submitted to Council	1 Report on Local Labour Forum submitted to Council	1Report on Local Labour Forum submitted to Council	1Report on Local Labour Forum submitted to Council	Minutes of LLF/Council Items
	Non compliance	Policy in place	Head office	Safety awareness	Number of reports submitted to council on the implementation of the OHS by end June 2019	4 Reports submitted to council by end June 2019	R445 199	1 Report	1 Report	1Report	1Report	Council Minutes
Legislative compliance	Non compliance	Old Policies in place	Head Office	Ensuring compliance	Number of Human Resources related policies reviewed in the by end June 2019	26 Human Resources related policies reviewed by end June 2019	Own funds	Review of 26 Human Resources related policies	Consultation on Reviewed Human Resources policies.	Approval of Human resources policies		Human Resources Policies/Council Resolution

Maintenance of Municipal Buildings	dilapidated buildings	None	Head office	Conducive working environment	Number of Municipal Buildings refurbished by end march 2019.	3 of Municipal Buildings refurbished by end march 2018	R900 000	Conduct status quo audit of municipal buildings	Refurbish municipal buildings	Refurbish municipal buildings		Report
	High break-in in municipal buildings	None	Whole Municipality	Safety of municipal properties	Number of Municipal buildings installed CCTV & alarm System by end March 2019.	5 of Municipal buildings installed CCTV & alarm System by end March 2019.	R200 000		Appointment of Service Provider	5 Municipal Buildings installed CCTV & alarm System		Procurement Report/Report
	Lack of access control	None	Whole Municipality	Access control	Number of Municipal buildings installed access control and Biometrics system by end March 2019	5 of Municipal buildings installed access control and Biometrics	R500 000		Appointment of Service Provider	5 of Municipal buildings installed access control and Biometric system		Procurement Report/Report

						system by end March 2019						
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LOCAL ECONOMIC DEVELOPMENT

KPA 1	LOCAL ECONOMIC DEVELOPMENT											
STRATEGIC GOAL	TO CREATE ECONOMIC OPPORTUNITIES WITHIN THE MUNICIPALITY											
STRATEGIC OBJECTIVE	STATUS QUO	BASELINE	WARD	PERFORMANCE OBJECTIVE	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
								Q 1	Q 2	Q 3	Q 4	
Increase LED Capacity	LED Programmes are disjointed	Old LED Strategy	All	To improve the socio-economic status of the community	Number of LED Summit Held by End December 2018	1 LED Summit Held by Dec 2018	Operational		Summit held			Report of the Summit
	Out dated LED strategy	LED strategy in place	Whole municipality	Alignment of strategy with national imperatives	Percentage completion of the review of the LED Strategy by end June 2019	100 % completion of the Revised LED Strategy by end June 2019	Operational	Develop of Terms of Reference	Call for Proposals / advertisement	Appoint Service Provider	Final LED strategy	Council resolution on approval of LED Strategy Approved LED strategy
	Uncoordinated LED activities	None	Whole municipality	Functional LED forum	Number of Functional LED Forum established by end	1 LED Forum established by Dec 2018	Own funds	Development and approval of terms	Plenary meetings with stakeholders	Official launching of	Approval of LED forum meeting	Adopted ToR, Roll calls & adopted

					December 2018			of references		LED Forum	g schedule	meeting schedule
Support for SMME's	Uncoordinated LED activities	None	Whole Municipality	Creation of SMME's database	Number of SMME's database developed by Dec 2018	One SMME's database developed by Dec 2018	Own funds	Advertisement	LED forum Adopted database	N/A	N/A	Advert/database
	Uncoordinated LED activities	None	Whole Municipality	Coordination of training of SMME's	Number of SMMEs trained by end June 2019	25 SMMEs trained on various business issues	Operational		10 SMMEs trained on various business issues		15 SMMEs trained on various business issues	Reports
Increase economic opportunities	Lack of economic opportunities	None	Nodal areas	Identification of economic opportunities	Number of feasibility study conducted on nodal areas by March 2019	One feasibility study conducted on N4 nodal area by end March 2019	Operational	ToR development	Service provider Appointment	Draft report	Final Report	ToR, Final report
	Lack of economic opportunities	None	Whole municipality	Identification of economic opportunities	Number of feasibility study conducted on agro	One feasibility study conducted on agro	Operational	ToR development	Service provider Appointment	Draft report	Final Report	ToR, Final report

					processing by March 2019	processin g by end march 2019						
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SPATIAL PLANNING

KPA 1	SPATIAL PLANNING											
STRATEGIC GOAL	TO CREATE ECONOMIC OPPORTUNITIES WITHIN THE MUNICIPALITY											
STRATEGIC OBJECTIVE	STATUS QUO	BASELINE	WARD	PERFORMANCE OBJECTIVE	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
								Q 1	Q 2	Q 3	Q 4	
Town Planning	Lack of Human settlement	Land available	2&3	Human settlement	Number of residential site developed	700 residential site for middle		ToR development	Service provider Appointment	Draft report	Final Report	ToR, Final report

					end June 2019	income group developed						
	JMPT members not trained	JMPT in place	Whole Municipality	Establish JMPT	Number of Reports of Joint Municipal Planning Tribunal cases by End June 2019.	3 reports of Joint Municipal Planning Tribunal.	Own funds	Rescategorization of JMPT	1 JMPT report	1 JMPT report	1 JMPT reports	JMPT meeting roll call, reports
	Outdated SDF	SDF in place	Whole Municipality	Enhance planning tools	Percentage completion of the Revised Spatial Development framework by June 2019	Approved revised Spatial Development Framework	Own funds				Approved revised Spatial Development Framework	Council resolution on approval of SDF, Final report

GOOD GORVERNANCE AND PUBLIC PARTICIPATION

KPA 1	GOOD GORVERNANCE AND PUBLIC PARTICIPATION											
STRATEGIC GOAL	TO PROVIDE SOUND GOOD GORVERNANCE TO THE LOCAL COMMUNITIES											
STRATEGIC OBJECTIVE	STATUS QUO	BASELINE	WARD	PERFORMANCE OBJECTIVE	KEY PERFORMANCE INDICATOR	ANNUAL TARGET	BUDGET	QUARTERLY TARGETS				PORTFOLIO EVIDENCE
								Q 1	Q 2	Q 3	Q 4	
Legislative compliance	None	5 year IDP in place	Head office	Enhance planning	Timeous approval of the IDP and Budget Process plan by Aug 2018.	IDP and Budget Process plan approved by end August 2018.	Operational	Development and approval of IDP and Budget Process plan				Process Plan/Council Resolution
	None	5 year IDP and MTREF Budget in place	Head office	Enhance planning	Timeous approval of the Revised IDP and Budget by May 2019	Revised IDP and Budget approved by end May 2019.	Operational			Adoption of Draft IDP and Budget by Council.	Approval of IDP and Budget	IDP /Budget/Council Resolutions
	None	MTREF Budget in place	Head office	Allocation of funds	Timeous approval of the Budget Adjustments	Budget Adjustments approved by end	Operational			Approval of Budget Adjustments		Adjustments Budget/council resolution

					ts by Jan 2019.	January 2019.						
Enhance Performance Management	History of disclaimer	performance management framework place	Head Office	Performance planning	Percentage completion of the PMS policy framework by Aug 2018.	100% PMS policy framework approved by end August 2018.	Operational	Municipality approved performance management framework				Framework/Council Resolution
	Non compliance	Annual report in place	Head office	Reporting regime	Timeous approval of the 2017/2018 Annual report by Jan 2019	2017/18 Annual report approved by end January 2019.	Operational	Draft Annual report submitted to AG		Submission of Audited Annual report to council		Annual Report/Council Resolution
	Non compliance	MPAC in place	Head office	Adherence to legislation	Timeous approval of the Municipal oversight report by 31 March 2019	Municipal oversight report approved by 31 March 2019.	Operational			Submission of Oversight report to Council		Oversight report/Proof of submission/Council Resolution

	Non compliance	MPAC in place	Head office	Adherence to legislation	Times submission of the Municipal oversight report to the MEC for Local Government by March 2019	Municipal oversight report submitted to MEC by 31 March 2019	Operational			Municipal oversight report submitted to MEC by 31 March 2019		Oversight report/Proof of submission/Council Resolution
	None	Senior managers appointed and others acting	Head office	Enhance performance	Number of senior managers with performance agreements signed.	6 senior managers signed performance agreements by August 2018.	Operational	All senior managers signed performance agreements				Signed PAs
	None compliance	Signed PA's	Head office	Culture of reporting	Number quarterly performance reports and reviews produced	4 quarterly performance reports and reviews produced by end June 2019	Operational	1 quarterly performance reports and reviews produced	1 quarterly performance reports and reviews produced	1 quarterly performance reports and reviews produced	1 quarterly performance reports and reviews produced	4 quarterly performance and review reports

	None	Approved SDBIP	Head office	Culture of reporting	Timeous submission of the Mid-term assessment report to the Mayor by Jan 2019	Mid-term assessment Report submitted to the Mayor by end January 2019.	Operational			Development of mid-term assessment		Signed midterm assessment report
Improve Audit	No internal auditor	Audit charter and methodology in place	Head office	Improve Audit outcome	Timeous approval of the 2018/2019 internal Audit charter and methodology by September 2018	Approved 2018/2019 internal Audit charter and methodology by September 2018	Operational	Development and approval of 2018/2019 internal Audit charter and methodology by September 2018.				Audit charter and methodology /Minutes of Audit Committee
	No internal auditor	Audit report in place	Head office	Improve Audit outcome	% number of audit queries raised by AG addressed by End March 2019	100% of Audit queries addressed.	Operational	Address 25% audit queries raised by auditor general	25% audit queries raised by auditor general	25% audit queries raised by auditor general	25% audit queries raised by auditor general	Audit Action Plan/Clean report

Strengthening accountability	None	Corporate Calendar in place	Head office	Effective planning	Timeous approval of the Corporate calendar approved by Aug 2018	Approved corporate calendar by August 2018.	Operational	Development and approval of corporate calendar				Corporate Calendar/Resolution
	None	4 ordinary council meetings held	Head office	Hold council meetings	Number of Council meetings held by June 2019	4 Council meetings held by June 2019.	Operational	1 Council meetings held	1 Council meetings held	1 Council meetings held		1 Attendance Register Council meetings held
	None	All section 79 committees in place	Head office	Hold section 79 meetings	Number of section 79 committees meetings held by June 2019	20 meetings of section 79 committees held by end June 2019.	Operational	4 meetings of section 79 committees	4 meetings of section 79 committees	4 meetings of section 79 committees	4 meetings of section 79 committees	Attendance Register
Deepening democracy	None	All ward committees established	Head Office	Enhance capacity of ward committee members	Percentage completion of the skills audit on ward committee members	100% skills audit completed by end December 2018.	Operational		Conduct skills Audit on established ward committees			Skills audit report

	None	All ward committees established	Head Office	Enhance capacity of ward committee members	Number of ward committee members trained.	80 ward committee members trained by 31 march 2019.	R300 000			Training of Ward committee members		Training report
	None	Regular meetings held	Whole municipality	Report and mandate	Number of community meetings held	80 community meeting held by end June 2019.	Operational	20 community meeting held	20 community meeting held	20 community meeting held	20 community meeting held	Attendance register/Minutes
Customer Care	Challenge in responding to customer queries	Customer Care policy in place	Head Office	Improved customer care	Percentage completion of the customer care policy by end September 2018.	100% completion of the customer care policy by end September 2018.	Operational	Revised and approved customer care policy				Customer Care Policy/Council Resolution
	Currently reports not submitted to council	Reports generated	Head Office	Improved customer care	Number of Customer Care reports submitted to Council by June 2019.	4 Number of Customer Care reports submitted to Council	Operational	1 of Customer Care reports submitted to Council by June 2018	1 of Customer Care reports submitted to Council by June 2018	1 of Customer Care reports submitted to Council by June 2019	1 of Customer Care reports submitted to Council by June 2019	Customer Care reports/council resolutions

						by June 2019						
Effective Communication	Poor communication	Communication Strategy in place	Head Office	Improve communication	Review and approved communication strategy by end September 2018.	Review and approved communication strategy by end September 2018.	Own funds	Review and approved communication strategy				Communication Strategy/Council Resolution
	Poor communication	Policy not in place	Head Office	Improve communication	Development and approved communication policy by end September 2018.	Development and approved communication policy by end September 2018.	Own funds		Development and approved communication policy			Communication Policy/Council Resolution
	No corporate identity	Corporate identity manual not in place	Head office	Improve corporate identity	Development and approved corporate Identity manual by end September 2018.	Development and approved corporate Identity manual by end September 2018.	Own funds		Development and approved corporate Identity manual			Manual/council resolution
	Unfriendly website	Website in place	Head Office	Improved websites	Regular update of municipal website.	Regular update of	R0.00	Regular update of	Regular update of	Regular update of municip	Regular update of municip	Report

						municipa l website.		municipa l website.	municipa l website.	al website .	al website .	
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ANNEXURE C

Budget Summary

Budgeted monthly revenue and expenditure

Description R thousand	Re f	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<u>Revenue By Source</u>																
Property rates		667	667	667	667	667	667	667	667	667	667	667	667	8 000	8 432	8 896
Service charges - electricity revenue		4 000	3 317	3 317	3 317	3 317	3 317	3 317	3 317	3 317	4 000	4 600	5 000	44 134	47 364	52 290
Service charges - water revenue		850	850	850	850	850	850	850	850	850	850	850	850	10 194	12 745	13 446
Service charges - sanitation revenue		383	383	383	383	383	383	383	383	383	383	383	383	4 599	4 847	5 114
Service charges - refuse revenue		191	191	191	191	191	191	191	191	191	191	191	191	2 298	2 422	2 555
Service charges - other													–	–	–	–
Rental of facilities and equipment		16	16	16	16	16	20	16	16	16	16	16	12	190	201	212
Interest earned - external investments		4	4	4	4	4	4	4	4	4	4	4	4	50	53	56
Interest earned - outstanding debtors		1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	18 000	18 972	20 015
Dividends received													–	–	–	–
Fines, penalties and forfeits		2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	2 917	35 000	36 890	38 919
Licences and permits		771	771	771	771	771	771	771	771	771	771	771	771	9 250	10 849	10 285
Agency services													–	–	–	–
Transfers and subsidies		22 375			22 375				22 375				19 225	86 350	94 647	104 041
Other revenue		1 407	1 407	1 407	1 407	1 407	1 407	1 407	1 407	1 407	1 407	1 407	1 307	16 789	6 346	5 236
Gains on disposal of PPE													4 675	4 675	–	–
Total Revenue (excluding capital transfers and contributions)		35 081	12 023	12 023	34 397	12 023	12 027	12 023	34 397	12 023	12 706	13 306	37 502	239 528	243 767	261 064
<u>Expenditure By Type</u>																
Employee related costs		3 562	3 562	3 562	3 562	3 562	3 562	3 562	3 562	3 562	3 562	3 562	11 606	50 787	54 414	58 375

Remuneration of councillors		462	462	462	462	462	462	462	462	462	462	462	462	5 550	5 960	6 401
Debt impairment													18 000	18 000	18 990	20 034
Depreciation & asset impairment													45 004	45 004	45 335	46 927
Finance charges		83	83	83	83	83	83	83	83	83	83	83	83	1 000	1 000	1 500
Bulk purchases		3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	3 098	37 172	39 872	42 768
Other materials		2 222	2 222	2 222	2 222	2 222	2 222	2 222	2 222	2 222	2 222	2 222	222	24 662	25 702	26 906
Contracted services		532	532	532	532	532	532	532	532	532	532	532	532	6 387	6 733	7 102
Transfers and subsidies													-	-	-	-
Other expenditure		3 953	3 953	3 953	3 953	3 953	3 953	3 953	3 953	3 953	3 953	3 953	(3 047)	40 431	45 037	50 253
Loss on disposal of PPE													-	-	-	-
Total Expenditure		13 912	13 912	13 912	13 912	13 912	13 912	13 912	13 912	13 912	13 912	13 912	75 960	228 993	243 043	260 265
Surplus/(Deficit)		21 169	(1 890)	(1 890)	20 485	(1 890)	(1 885)	(1 890)	20 485	(1 890)	(1 206)	(606)	(38 458)	10 535	724	799
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		15 098			15 098				15 098				13 828	59 122	54 555	57 400
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													-	-	-	-
Transfers and subsidies - capital (in-kind - all)													-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		36 267	(1 890)	(1 890)	35 583	(1 890)	(1 885)	(1 890)	35 583	(1 890)	(1 206)	(606)	(24 630)	69 658	55 279	58 199
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	36 267	(1 890)	(1 890)	35 583	(1 890)	(1 885)	(1 890)	35 583	(1 890)	(1 206)	(606)	(24 630)	69 658	55 279	58 199

Budgeted monthly revenue and expenditure (municipal vote)

Description R thousand	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Revenue by Vote																
Vote 1 - Governance and Administration		23 000			20 000			19 000			19 506		–	81 506	90 475	99 374
Vote 2 - Corporate Services		389	389	389	389	389	389 612,58	389	389	389	389	389	390	4 675	–	–
Vote 3 - Finance and Administration		612,58	612,58	612,58	612,58	612,58		612,58	612,58	612,58	612,58	612,58	1	39	30	32 515
Vote 4 - Public Safety		2 720	3 720	3 720	3 720	3 720	1 720	3 720	3 720	3 720	3 720	3 720	625	546	561	49 226
Vote 5 - Planning and Economic Development		3 689	3 689	3 689	5 689	3 689	3 689	2 089	3 689	3 689	3 689	3 689	3	44	47	
Vote 6 - Community and Social Services		130,42	130,42	130,42	130,42	130,42	130,42	130,42	130,42	130,42	130,42	130,42	289	270	760	
Vote 7 - Sports and Recreation													–	–	–	–
Vote 8 - Housing		112	112	112	112	112	112	112	112	112	112	112	112	1 339	190	201
Vote 9 - Environmental Management		0	0	0	0	0	0	0	0	0	0	0	0	3	3	3
Vote 10 - Roads and Transport		15	15	15	15	15	15	15	15	15	15	15	15	180	190	200
Vote 11 - Electricity		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 - Waste Water Management(Sanitation)		981	981	981	981	981	981	981	981	981	981	981	981	11 770	12 001	13 001
Vote 13 - Water		3 829	3 829	3 829	3 829	3 829	3 829	3 829	3 829	3 829	3 829	3 829	3	45	49	52 847
Vote 14 - Solid Waste Management(Refuse)		542	542	542	542	542	542	542	542	542	542	542	729	846	275	
Vote 15 - Other		4 901	4 901	4 901	4 901	4 901	4 901	4 901	4 901	4 901	4 901	4 901	542	6 499	6 850	7 227
Vote 16 - Other		350	350	350	350	350	350	350	350	350	350	350	4	58	56	59 201
Vote 17 - Other													901	817	592	
Vote 18 - Other													350	4 199	4 425	4 669
Vote 19 - Other													–	–	–	–
Total Revenue by Vote		40 528	18 528	18 528	40 528	18 528	16 528	35 928	18 528	18 528	38 034	18 528	15 933	298 650	298 322	318 464
Expenditure by Vote to be appropriated																

Vote 1 - Governance and Administration		3 579	3 579	3 579	3 579	3 579	3 579	3 579	3 579	3 579	3 579	3 579	3	42	45	48 376
Vote 2 - Corporate Services		1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	1 394	579	952	577	19 084
Vote 3 - Finance and Administration		1 617	1 617	1 617	1 617	1 617	1 617	1 617	1 617	1 617	1 617	1 617	1	16	17	
Vote 4 - Public Safety		908	908	908	908	908	908	908	908	908	908	908	496	834	991	
Vote 5 - Planning and Economic Development		490	490	490	490	490	490	490	490	490	490	490	1	19	19	20 898
Vote 6 - Community and Social Services		255	255	255	255	255	255	255	255	255	255	255	617	403	365	
Vote 7 - Sports and Recreation		195	195	195	195	195	195	195	195	195	195	195	908	10	13	15 773
Vote 8 - Housing		–	–	–	–	–	–	–	–	–	–	–	901	099		
Vote 9 - Environmental Management		–	–	–	–	–	–	–	–	–	–	–	490	5 881	6 218	6 579
Vote 10 - Roads and Transport		2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	2 054	255	3 058	3 278	3 515
Vote 11 - Electricity		4 959	4 959	4 959	4 959	4 959	4 959	4 959	4 959	4 959	4 959	4 959	195	2 339	2 510	2 750
Vote 12 - Waste Water Management(Sanitation)		1 521	1 521	1 521	1 521	1 521	1 521	1 521	1 521	1 521	1 521	1 521	–	–	–	–
Vote 13 - Water		2 136	2 136	2 136	2 136	2 136	2 136	2 136	2 136	2 136	2 136	2 136	–	–	–	–
Vote 14 - Solid Waste Management(Refuse) 0		336	336	336	336	336	336	336	336	336	336	336	625	23	25	27 074
Total Expenditure by Vote		19 443	19 443	19 443	19 443	19 443	19 443	19 443	19 443	19 443	19 443	19 443	15 116	228 993	243 043	260 265
Surplus/(Deficit) before assoc.		21 085	(915)	(915)	21 085	(915)	(2 915)	16 485	(915)	(915)	18 591	(915)	816	69 658	55 279	58 199
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–
Share of surplus/ (deficit) of associate													–	–	–	–
Surplus/(Deficit)	1	21 085	(915)	(915)	21 085	(915)	(2 915)	16 485	(915)	(915)	18 591	(915)	816	69 658	55 279	58 199

ANNEXURE D:

CAPITAL PROJECTS FOR, 2018/19, 2019/2020 and 2020/2021

IDP CODE	Regional	Projects	mSCOA Current Description	Medium Term Revenue & Expenditure Framework			Segment: Project			Segment: Function
				2018/2019	2019/2020	2020/2021	Level 1	Level 2	Level 3	
KRLM/17/06/1	Ward 6	Water reticulation	Water supply infrastructure	R9 850 000,00			Capital	new	Water Supply Infrastructure	Core Function
KRLM/17/03/2	Ward 3	Bulk Water	Distribution	R20 000 000,00	R25 000 000,00	R30 000 000,00	Capital	existing	Water Supply Infrastructure	Core Function
KRLM/17/06/3	Ward 6	Sanitation	Waste Water Treatment Plant	R2 000 000,00			Capital	new	Sanitation Infrastructure	Core Function
KRLM/17/06/4	Ward 6	Construction of roads in Mazista	Road Structures	R7 500 000,00			Capital	new	Road Infrastructure	Core Function
KRLM/17/05/5	Ward 5	Multi-purpose centre in Reagile Ext 8	Hall		R10 000 000,00		Capital	new	Community Facilities	Core Function
KRLM/17/06/6	Ward 6	Sanitation	Toilet Facilities	R1 500 000,00			Capital	new	Sanitation Infrastructure	Core Function

KRLM/17/01/7	Ward 1	Construction of roads in Borolelo Phase 4	Road Structures		R13 000 000,00		Capital	new	Road Infrastructure	Core Function
KRLM/17/01/8	Ward 1	Construction of roads in Borolelo Phase 3	Road Structures	R5 925 950,00			Capital	new	Road Infrastructure	Core Function
KRLM/17/04/9	Ward 4	Construction of roads in Reagile Phase 5	Road Structures			R14 000 000,00	Capital	new	Road Infrastructure	Core Function
KRLM/17/03/10	Ward 3	Rehabilitation of roads in Koster	Roads Structure	R1 200 000,00			Capital	existing	Road Infrastructure	Core Function
KRLM/17/02/11	Ward 2	Rehabilitation of roads in Swartruggens	Roads Structure		R1 600 000,00		Capital	existing	Road Infrastructure	Core Function
KRLM/17/04/12	Ward 4	Rehabilitation of roads in Reagile	Roads Structure		R1 600 000,00		Capital	existing	Road Infrastructure	Core Function
KRLM/17/08/13	Ward 8	Rehabilitation of roads in Derby	Roads Structure			R600 000,00	Capital	existing	Road Infrastructure	Core Function
KRLM/17/03/14	Ward 3	Rehabilitation of roads in Koster	Roads Structure			R600 000,00	Capital	existing	Road Infrastructure	Core Function
KRLM/17/01/15	Ward 1	Upgrading of Borolelo Stadium	Sports and recreations			R11 000 000,00	Capital	existing	Sports and Recreations	Core Function
KRLM/17/01/16	Ward 1	Rehabilitation of roads in Borolelo	Road Structures	R1 800 000,00			Capital	existing	Road Infrastructure	Core Function
KRLM/17/00/17	Whole of the	Refurbishment of Boreholes	Boreholes	R800,000.00	R900 000,00		Operational	existing	Water Supply	Core Function

	Municipality								Infrastructure	
KRLM/17/03/18	Ward 3	Replacement of aged electrical network	Electrical Infrastructure				Capital	existing	MV Network	core Function
KRLM/17/02/19	Ward 2	Replacement of aged electrical network	Electrical Infrastructure				Capital	existing	MV Network	Core function
KRLM/17/03/19	Ward 3	Refurbishment of Electrical Substation	MV Substations				Capital	existing	MV Substation	core Function
KRLM/17/02/20	Ward 2	Refurbishment of Electrical Substation	MV Substations				Capital	existing	MV Substation	Core function
KRLM/17/02/21	Ward 2	Refurbishment of filters	Water supply infrastructure	R800 000,00			Operational	existing	Water Supply Infrastructure	Core Function
KRLM/17/00/22	Whole of the Municipality	Water Quality Monitoring	Distribution	R500 000,00	R600 000,00	R700 000,00	Operational	existing	Distribution	Core Function
KRLM/17/00/23	Whole of the Municipality	Procurement of plumbing material	Capital Spares	R800,000.00	R900 000,00	R1 000 000,00	Operational	new	Water Supply Infrastructure	Core Function
KRLM/17/00/24	Whole of the Municipality	Procurement of water chemicals at Koster and Swartruggens	Water supply infrastructure	R2 500 000,00	R3 000 000,00	R3 500 000,00	Capital	new	Water Supply Infrastructure	Core Function

KRLM/17/00/25	Whole of the Municipality	Procurement of tools and machinery	Other assets	R500 000,00			Operational	new	Other Assets	Core Function
KRLM/17/02/26	Ward 2	Construction of control room Swartruggens	Laboratories	R1 200 000,00			Capital	new	Laboratories	Core Function
KRLM/17/00/27	Whole of the Municipality	Procurement of laboratory equipments for waste water	Laboratories	R200 000,00			Operational	new	Laboratories	Core Function
KRLM/17/00/28	Whole of the Municipality	Procurement of laboratory equipments for potable water	Laboratories	R200 000,00			Operational	new	Laboratories	Core Function
KRLM/17/03/29	Ward 3	Cleaning of sludge lagoons	Water supply infrastructure	R600 000,00	R800 000,00	R1 000 000,00	Operational	existing	Water Supply Infrastructure	Core Function
KRLM/17/00/30	Whole of the Municipality	Operations and maintenance of water pumps and motors	Water supply infrastructure	R3 000 000,00	R6 000 000,00	R8 000 000,00	Capital	existing	Water Supply Infrastructure	Core Function
KRLM/17/00/31	Whole of the Municipality	Operations and maintenance of sewer pumps and motors	Waste Water Treatment Plant	R4 000 000,00	R7 000 000,00	R9 000 000,00	Capital	existing	Sanitation Infrastructure	Core Function
KRLM/17/00/32	Whole of the Municipality	EQUIPMENT	Electrical Infrastructure	R234 477,94	R247 843,18	R261 722,40		existing	Electrical supply	Core Function

KRLM/17/00/33	Whole of the Municipality	Cutting of Trees on the electrical line	Electrical Infrastructure	R150 000,00			Operational	new	Electrical supply	Core Function
KRLM/17/00/34	Whole of the Municipality		Electrical Infrastructure	R84 477,94			Operational	existing	Electrical supply	Core Function
KRLM/17/00/35	Whole of the Municipality		Electrical Infrastructure				Operational	existing	Electrical supply	Core Function
KRLM/17/00/36	Whole of the Municipality		Electrical Infrastructure				Operational	existing	Electrical supply	Core Function
KRLM/17/00/37	Whole of the Municipality	STREET-LIGHTS	Electrical Infrastructure	R547 071,56	R578 254,64	R610 636,90		existing	Electrical supply	Core Function
KRLM/17/00/38	Whole of the Municipality	Procurement of lights Material		R250 000,00			Operational	existing	Electrical supply	Core Function
KRLM/17/00/39	Whole of the Municipality	ELECTRICAL NETWORKS	Electrical Infrastructure	R1 525 456,80	R1 612 407,84	R1 702 702,68		existing	Electrical supply	Core Function
KRLM/17/02/40	Ward 2	Refurbishment of Transformers	Electrical Infrastructure	R350 000,00			Operational	existing	Electrical supply	Core Function
KRLM/17/08/41	Ward 8	Refurbishment of Transformers	Electrical Infrastructure	R400 000,00			Operational	existing	Electrical supply	Core Function

KRLM/17/00/42	Whole of the Municipality	Procurement of Network Material	Electrical Infrastructure	R600 000,00			Operational	existing	Electrical supply	Core Function
KRLM/17/00/43	Whole of the Municipality	TOOLS AND MACHINERY	Roads Structure	R127 200,14	R134 450,54	R141 979,77		existing	Road infrastructure	core function
KRLM/17/00/44	Whole of the Municipality	Cutting of Grass and Vegetation	Roads Structure	R77 200,14			Operational	existing	Road infrastructure	core function
KRLM/17/00/45	Whole of the Municipality	Grading of gravel roads	Roads Structure	R50 000,00			Operational	existing	Road infrastructure	core function
KRLM/17/00/46	Whole of the Municipality	ROADS AND STREET	Roads Structure	R703 824,30	R743 942,28	R785 603,05		existing	Road infrastructure	core function
KRLM/17/00/47	Whole of the Municipality	Patching of Potholes	Roads Structure	R503 824,30	R603 942,28		Operational	existing	Road infrastructure	core function
KRLM/17/00/48	Whole of the Municipality	Replacement of Roads Signs	Roads Structure	R60 000,00	R55 000,00		Operational	new	Road infrastructure	core function
KRLM/17/00/49	Whole of the Municipality	Road Markings	Roads Structure	R50 000,00	R45 000,00		Operational	new	Road infrastructure	core function

KRLM/17/00/50	Whole of the Municipality	Road marking	Road Paint	R98 289.13	R103 891.61	R109 709.54	Operational	existing	Road infrastructure	Core Function
KRLM/17/00/51	Whole of the Municipality	Road signs	Traffic signs	R65 499.84	R69 233.33	R73 110.40	Operational	existing	Road infrastructure	Core Function
KRLM/17/02/52	ward 2	Office Renovations	Municipal Offices	R445 413.81	R470 802.40	R497 167.33	Operational	existing	office buildings	Core Function
KRLM/17/02/53	Ward 2	Branding and Internal Signage for libraries	Signage	R90 000 00	R90 000.00		Capital	new	branding signage	None Core Function
KRLM/17/03/54	Ward 3	Branding and Internal Signage for libraries	Signage	R90 000 00	R90 000.00		Capital	new	branding signage	None Core Function
KRLM/17/00/55	Whole of the Municipality	Library programmes	Library programmes	R160 000 00	R180 000.00	R200 000.00	operational	new	library programmes	None Core Function
KRLM/17/00/56	Whole of the Municipality	Libraries Newspaper	Library programmes	R80 000.00	R100 000.00	R120.000.00	operational	existing	library programmes	None Core Function
KRLM/17/02/57	Ward 2	Installation of security systems for book detectors	Security Systems	R40 000.00	R40 000.00		Capital	new	security systems	None Core Function
KRLM/17/03/58	Ward 3	Installation of security systems for book detectors	Security Systems	R40 000.00	R40 000.00		Capital	new	security systems	None Core Function

KRLM/17/00/59	Whole of the Municipality	Plate numbers for graves	Cemeteries	R100 000 00	R100 000.00	R100 000.00	Capital	new	plate numbers for graves	core function
KRLM/17/05/60	ward 5	construction of new cemeteries	Cemeteries	R2 000 000	R3 000 000	R4 000 000	Capital	new	cemeteries	core function
KRLM/17/03/61	Ward 3	Fencing of Koster park	Parks	R350 000 00			Capital	existing	parks	core Function
KRLM/17/00/62	Whole of the Municipality	Purchase of Refuse Bins	Solid Waste removal	R1 000 000	R1 000.00	R1 500 000	Capital	new	solid waste removal	Core function
KRLM/17/00/63	Whole of the Municipality	Rehabilitation of Landfill sites	Solid Waste Disposal	R1 500 000			Capital	existing	solid waste disposal	core function
KRLM/17/03/64	Ward 3	Refurbishment of Municipal Offices	Municipal Offices	R200 000	R200 000	R100 000	operational	existing	office buildings	Core Function
KRLM/17/02/65	Ward 2	Refurbishment of Municipal Offices	Municipal Offices	R200 000	R200 000	R100 00	operational	existing	office buildings	Core Function
KRLM/17/03/66	Ward 3	Refurbishment of Offices at Koster Water Treatment Plant	Operational Buildings	R30 000			operational	existing	office buildings	Core Function

KRLM/17/02/67	Ward 2	Erection of Brick Change House @ WWTP in Swartruggens	Operational Buildings	R50 000			Capital	new	office buildings	Core Function
KRLM/17/03/68	Ward 3	Erection of Brick Change House at Oxidation Ponds in Koster with kitchen & ablution facilities	Operational Buildings	R50 000			Capital	new	office buildings	Core Function
KRLM/17/00/69	Whole Municipality	Fumigation & Pest Control	All Buildings	R100 000	R100 000	R100 000	operational	existing	pest control	Core Function
KRLM/17/00/70	Whole Municipality	Cleaning Material & Consumables	All Buildings	R602 273	R636 602	R672 252	operational	existing	cleaning material	Core Function
KRLM/17/00/71	Whole Municipality	Sanitary Services & Ablution Facilities	All Buildings	R50 000	R50 000	R50 000	operational	existing	sanitary services	Core Function
KRLM/17/00/72	Whole Municipality	Renovation & Refurbishment of all toilets	All Buildings	R80 000			operational	existing	renovations	Core Function
KRLM/17/00/73	Whole Municipality	Appointment of Service Provider for Security Services	All Buildings	R3 398 971.72	R3 398 971.72	R3 398 971.72	operational	existing	security services	Core Function
KRLM/17/03/74	Ward 3	Erection of Brick Security Guard Houses with toilet in Town Hall - Koster	Municipal Offices	R20 000			Capital	new	office buildings	Core Function

KRLM/17/03/75	Ward 3	Erection of Brick Security Guard Houses with toilet at Technical Services - Koster	Operational Buildings	R20 000			Capital	new	office buildings	Core Function
KRLM/17/02/76	Ward 2	Erection of Brick Security Guard Houses with toilet in Swartruggens	Municipal Offices	R20 000			Capital	new	office buildings	Core Function
KRLM/17/06/77	Ward 6	Erection of Brick Security Guard Houses with toilet in Derby	Paypoint	R20 000			Capital	new	office buildings	Core Function
KRLM/17/00/78	Whole Municipality	Installation of CCTV & Alarm System	All Buildings	R200 000	R200 000	R200 000	Capital	new	security systems	Core Function
KRLM/17/00/79	Whole Municipality	Physical Security Imperatives & Itinerary (vehicles; control room equipment; uniform; office furniture; radios; tools of trade etc.)	All Buildings	R1 000 000	R500 000	R500 000	Capital	new	security systems	Core Function
KRLM/17/00/80	Whole Municipality	Access Control & Biometrix Facilities	All Buildings	R500 000	R200 000	R200 000	Capital	new	access control	Core Function
KRLM/17/00/81	Whole Municipality	Gardening Services	Municipal Offices	R30 000	R30 000	R30 000	operational	existing	garden services	Core Function

KRLM/17/00/82	Whole Municipality	Procurement of new & maintenance of Air-conditioners	Municipal Offices	R100 000	R50 000	R50 000	operational	existing	maintenance of air conditioner	Core Function
KRLM/17/00/83	Whole Municipality	Safety markings & signage incl. indemnity boards within municipal premises	All Buildings	R30 000			operational	existing	security services	Core Function
KRLM/17/00/84	Whole Municipality	Procurement of Protective Clothing & Equipment	OHS	R607 519	R642 148	R678 108	operational	new	protective equipment	Core Function
KRLM/17/00/85	Whole Municipality	Occupational Health & Safety & Employee Wellness	OHS	R445 199	R470 576	R496 929	operational	new	employee wellness	Core Function
KRLM/17/00/86	Whole Municipality	Medical Surveillance	OHS	R50 000	R50 000	R50 000	operational	new	employee wellness	Core Function
KRLM/17/00/87	Whole Municipality	Implementation of Employee Wellness Plan	OHS	R100 000	R100 000	R100 000	operational	new	employee wellness	Core Function
KRLM/17/00/88	Whole Municipality	ICT / Financial System	IT	R3 192 000	R3 373 944	R3 562 884	operational	existing	it services	Core Function
KRLM/17/00/89	Whole Municipality	HR Management IT System	IT	R200 000	R200 000	R200 000	operational	existing	it services	Core Function

KRLM/17/00/90	Whole Municipality	Professional Services (HR & Legal Consultancy Fees)	Professional Services	R594 619	R628 513	R663 709	operational	new	professional services	Core Function
KRLM/17/00/91	Whole Municipality	Training & Skills Development	Capacity Building	R335 809	R354 950	R374 827	operational	new	training	Core Function
KRLM/17/03/92	Ward 3	Registry & Records Management Imperatives	Municipal Offices	R100 000	R100 000	R100 000	operational	existing	registry and records	Core Function
KRLM/17/00/93	Whole Municipality	LED Programmes (Infrastructure & Agri-Park Feeding Kraals)	Infrastructure	R4 000 000	R4 000 000	R400 000	Capital	new	LED programmes	Core Function